CALIFORNIA CITIZENS COMPENSATION COMMISSION June 18, 2025 Transcript on 06/18/2025

1	
2	
3	CALIFORNIA CITIZENS COMPENSATION COMMISSION
4	
5	
6	
7	
8	
9	
10	
11	
12	
13	TRANSCRIPTION OF RECORDED
14	CALIFORNIA CITIZENS COMPENSATION COMMISSION MEETING
15	HELD JUNE 18, 2025
16	
17	
18	
19	
20	
21	
22	
23	TRANSCRIBED BY: DONNA K. NICHOLS, RPR, CSR. 5660
24	JOB #: 8958
25	

1	CHAIR SWEET: Good afternoon. It's June 18,
2	2025, 1:30 p.m. This is the regular meeting of the
3	California Citizens Compensation Commission, our last
4	meeting for the '24/'25 fiscal year.
5	And I will call the meeting to order and ask
6	the Commission secretary to take attendance.
7	SECRETARY SNARR: Laura Horrocks?
8	COMMISSIONER HORROCKS: Present.
9	SECRETARY SNARR: Darrell Roberts?
10	COMMISSIONER ROBERTS: Here.
11	SECRETARY SNARR: Tyren Thompson?
12	COMMISSIONER THOMPSON: Present.
13	SECRETARY SNARR: Margaret Wong?
14	COMMISSIONER WONG: Present.
15	SECRETARY SNARR: And Michael Sweet.
16	CHAIR SWEET: Present.
17	First item is public comment. And if the
18	Commission secretary could please read the statement
19	regarding public comment.
20	SECRETARY SNARR: The California Citizens
21	Compensation Commission welcomes comment from the public
22	on any agenda item at all its public meetings.
23	Public comment typically occurs at the
24	beginning of each meeting but the Chair has the
25	discretion to allow for additional public comment

periods during the meeting. The Chair may impose 1 reasonable limitations on public comment to ensure that 3 the meeting runs on schedule. 4 CHAIR SWEET: Thank you. 5 And do we have any member of the public that wishes to address the Commission during the public 6 7 comment period? 8 SECRETARY SNARR: We don't have any that signed up today. 9 10 CHAIR SWEET: Okay. Is there anyone in the 11 gallery who wishes to address the Commission? 12 I -- I apologize. I should have introduced 13 myself. My name is Michael Sweet. I'm the Chair of the 14 Commission. 15 All right, seeing none I will close public 16 comment and ask the Commission secretary to please read 17 the next item. 18 SECRETARY SNARR: First on the agenda is the 19 adoption of the meeting minutes from the May 29, 2025, 20 Commission meeting. 21 CHAIR SWEET: The minutes were sent out in the 2.2 package that commissioners received last week. 23 believe all the commissioners received them. 24 Do any commissioners have any comments or concerns about the minutes? 25

1	Commissioner Thompson.
2	COMMISSIONER THOMPSON: Are the meeting
3	minutes and transcript separate?
4	CHAIR SWEET: No, that's that is the
5	minutes.
6	COMMISSIONER THOMPSON: Sure. With respect to
7	page 77 of the transcript, line one, there's an it's
8	a minor error. It says paid practitioner, P-A-I-D.
9	What I said was pay, P-A-Y, practitioner.
10	CHAIR SWEET: Thank you, Commissioner.
11	Can staff make that one change?
12	Any other commissioner questions, comments?
13	Do we have a motion?
14	We have a motion.
15	Is there a second?
16	COMMISSIONER THOMPSON: Second.
17	COMMISSIONER HORROCKS: Commissioner Roberts
18	motioned, Commissioner Thompson a second.
19	Is there a discussion on the motion?
20	All right, since we're all, Ms. Cohen, in
21	person do we need to take a roll call?
22	MS. COHEN: No. (Unintelligible).
23	CHAIR SWEET: Yes?
24	MS. COHEN: (Unintelligible) adjournment,
25	you know, non-controversial things like that

```
(unintelligible).
 1
 2
              MS. COHEN: (Unintelligible).
 3
              CHAIR SWEET:
                            Okay.
 4
              MS. COHEN: (Unintelligible).
 5
              CHAIR SWEET:
                            Thank you. I'll -- I'll ask if
    there's any opposition to approving the minutes of the
 6
    May 29, 2025, meeting.
              Looks like unanimous consent. Thank you very
 8
 9
   much.
10
              Could the Commission secretary please read the
11
    next item.
12
              SECRETARY SNARR: Next item on the agenda is
13
    the Chair's report.
14
              CHAIR SWEET: So I -- I've started to think
    about how we can continue our discussions and our work
15
    in the coming year. And there is an agenda item towards
16
17
    the end about what our plans are for the coming year.
18
              So I will just say briefly at the outset that
19
    the whole discussion about the Board of Equalization and
20
    my personal review of the salaries has me wondering if
    we should begin a more holistic view of -- of what we're
21
2.2
    doing here in terms of compensation, why it is that
23
    different officers are paid different amounts, if
    there's rhyme or reason to that, if we think we can
24
25
    better calibrate the pay, and also to ask questions
```

as -- as I started to last week about where the State of 1 California is in relation to other states in what they pay their elected officials and whether we should be 4 making any adjustments there. So we can talk about that later in -- in our 5 discussion about planning for next year, but that is 6 something that I've been thinking about. And, 7 therefore, I'm going to make it my chair's report. And 8 that -- that is the total of my report. 9 10 And if commissioners have questions or 11 comments, I guess we could entertain them now or we 12 could save it until the discussion later. 13 Seeing none I'll ask the Commission secretary 14 please read the next item. 15 SECRETARY SNARR: Next item is the staff 16 reports. 17 CHAIR SWEET: All right. Let's have the staff 18 reports, please. 19 SECRETARY SNARR: In front of you you have 20 three staff reports that were provided. First one being a copy of the agenda for today's meeting. 21 2.2 The second is the -- the transcript from the 23 May 29, 2025, Commission meeting. 24 And the third and final item is the June 18,

25

2025, draft resolution.

1 Thank you. Commissioners, you CHAIR SWEET: 2 have all of that information. It was provided in the 3 packages that were mailed out last week. 4 Does anyone have any discussion on the staff 5 reports? 6 Very well. Could the Commission secretary 7 please read the next item. SECRETARY SNARR: Updates from the Department 8 of Human Resources on collective bargaining and the 9 10 Department of Finance on the state's revised budget and 11 the consumer price index. 12 MR. CRAWFORD: Is this working? Thank you. 13 Good afternoon, commissioners. Good to see 14 you again. Anthony Crawford from CalHR. Just to 15 provide an update on where we're at with collective 16 bargaining. 17 So when I was here a few weeks ago, it was following the governor's release of the May revision. 18 19 As we discussed in that Commission meeting, 20 the governor's May revision called for employee 21 compensatings that were hopefully to be achieved through 2.2 collective bargaining. 23 So the update I have for you today is good 24 news in that we did successfully reach an agreement with 25 one of our largest state employee unions, the -- it's

called CCPOA, the California Correctional Peace Officers 1 Association. They represent our correctional officers. 3 We just announced the agreement. 4 tentative agreement that was reached and announced on 5 Monday. So that has been submitted to legislature and it is out for union membership voting at this time. 6 7 It's a three-year agreement so there's a lot of different components to that agreement. But most 8 notably what I'll highlight for the Commission here is 9 10 in the budget year effective July 1st, 2025, there is a 11 three percent general salary increase for all Unit 6 12 employees. 13 Just a reminder a general salary increase is 14 something that goes to all employees within the 15 bargaining unit regardless of where they're at within a 16 classification or salary range. 17 The other item I would highlight though is 18 that there is also a personal leave program. 19 employees will be participating in a program starting 20 July 1st, 2025. This program that was negotiated with 21 this unit calls for a three percent salary reduction. 2.2 And that is effective July 1st, '25, as well. 23 As part of that, employees will receive five 24 PLP hours per month. The negotiated agreement is that 25 the general salary increase is effective July 1st, '25,

```
the PLP reduction of three percent is also effective
 1
   July 1st, '25. And that PLP program is scheduled for
 3
    two years, two of the three years of their contract.
 4
              So that's the only update I have as of today.
 5
   Be happy to answer any questions if you have any.
 6
              CHAIR SWEET: Yes. Mr. -- Commissioner
 7
   Thompson.
              COMMISSIONER THOMPSON:
                                      I'm sorry,
 8
 9
   Mr. Crawford, I don't understand.
10
              Do you have an example? I heard we're going
   up three percent and then back three percent --
11
12
              MR. CRAWFORD: Yeah.
13
              COMMISSIONER THOMPSON: -- which is
14
    effectively nothing in my mind.
15
              MR. CRAWFORD: From a -- yeah. From a
16
    simple --
17
              COMMISSIONER THOMPSON: Can you -- can you
    clarify?
18
19
              MR. CRAWFORD: Absolutely. Yeah.
20
   you're -- you're correct I would say from a simple math
    comparison of they're getting a three percent general
21
22
    salary increase and then they get a reduction of three
23
              So from a simple math take-home perspective
24
    those two items alone would account for about a zero
25
   percent take home.
```

```
I would note though many of the employees
 1
 2
    receive pay differentials, longevity pay, things like
 3
    that. So when you get a general salary increase that
    increases your base pay, so the value of some of those
 4
 5
    pay differentials may actually result in a minor
    take-home increase. But from a simple math perspective
 6
    it's a -- they got three, three taken away.
              CHAIR SWEET: So, Mr. Crawford, then I have a
 8
 9
    question.
10
              Is the -- you said the three percent
    effectively giveback is for the first two of the three
11
12
    years. Correct?
13
              MR. CRAWFORD: Correct, yeah.
14
              CHAIR SWEET: And the three percent increase
15
    also is a three -- is a three year?
              MR. CRAWFORD: It's an ongoing increase so
16
17
    there's no expiration. So it will be built in to their
18
    base pay on July 1st.
19
              CHAIR SWEET: And -- and then July 1st of 2026
20
    is there another three percent?
21
              MR. CRAWFORD: No. In '26 there's no
2.2
    increase.
               In '27, the third year of their MOU, they
23
    did -- they will get another three percent.
24
              CHAIR SWEET: And they'll get back the -- the
25
    three percent. So they'll effectively get -- give or
```

1	take a six percent in two years?
2	MR. CRAWFORD: Starting July 1st of '27
3	effectively at about six percent higher from where
4	they're at today, correct.
5	CHAIR SWEET: From a budgetary perspective it
6	kicks the can down the road two years for and then
7	then the then the pill to swallow is six percent in
8	two years?
9	MR. CRAWFORD: Yeah, that's how I would think
10	about it, correct. Yeah.
11	CHAIR SWEET: Any other commissioners'
12	questions?
13	Commissioner Thompson?
14	COMMISSIONER THOMPSON: Any update on the SEIU
15	which I understand is the largest bargaining unit?
16	MR. CRAWFORD: They're the largest union, but
17	unfortunately we we don't have an agreement as of
18	today. We're still in active discussions with all of
19	our other employee organizations at this point, yeah.
20	CHAIR SWEET: Other commissioner questions?
21	Thank you, Mr. Crawford.
22	MR. CRAWFORD: Thank you.
23	CHAIR SWEET: See you next year.
24	MS. MENG: Good afternoon, Chair, and
25	commissioners. Hanzhao Meng from Department of

```
I'm here to provide an update on the state
 1
    Finance.
   budget.
 3
              So since May revision we have no update on the
 4
    state side for the budget. But we recently reached the
 5
    two-party agreement with the legislature and we continue
    to work with the legislature to reach a three-party
 6
    agreement in arriving our final Budget Act by the end of
    the fiscal year.
 8
 9
              Happy to take any questions.
10
              CHAIR SWEET: Any -- any commissioner
11
    questions?
12
              Can -- can you tell us what -- what's on the
13
    table now and the -- what -- that you can share what's
14
    on the table now in this discussion and what they're --
    what they're driving for -- towards for this agreement?
15
16
                         I don't have the specifics to share
              MS. MENG:
17
    at this moment. But we are continuing to work with the
18
    legislature in arriving at the items they proposing, the
19
    two-party agreement as well as our proposals in arriving
20
    at the three-party agreement by the end of the year.
21
              CHAIR SWEET: You can't give us any detail?
2.2
              MS. MENG: No. It's kind of like ongoing
23
    working -- work in progress right now so there's no
24
    decisions arrived at this time that I can share.
25
              CHAIR SWEET:
                            Okay. And remind us what would
```

```
the outcome be if there -- if there was not an agreement
 1
    reached by July 1st? What happens?
 3
              MS. MENG: We are plan to have agreement on --
 4
    at this time I -- I don't have answer for you, sorry.
 5
              CHAIR SWEET: In -- in terms of the
    legislative outcome you don't -- I -- I think there's --
 6
    there's, um -- there's penalties that kick in, or they
    don't get paychecks, or something, right?
 9
              Does anyone -- you -- you don't -- you don't
10
    know what the actual impact of -- of failure to pass a
    budget by July 1st is?
11
12
              MS. MENG: I know in the previous years
13
    there's -- the legislature may not get paid if the
14
    budget's not agreed on time. But this year we have -- I
15
    have no information from that perspective.
              From the legislative process, per se, we
16
17
    receive the two party, and we have 12 days for the
18
    governor to sign the final budget upon the receiving of
19
    the two-party agreement.
20
              CHAIR SWEET:
                            Okay.
21
              COMMISSIONER WONG: I have a question.
2.2
              Do you --
23
              CHAIR SWEET:
                            Margaret.
24
              COMMISSIONER WONG: -- do you mean that by the
25
    end of the year or by the end of the fiscal year?
```

```
1
              MS. MENG:
                         Fiscal year.
                                       Sorry, yeah.
                                                      Fiscal
 2
    year -- all the years I'm referencing here is the fiscal
 3
    year.
 4
              COMMISSIONER WONG:
                                  Thank you.
 5
              COMMISSIONER HORROCKS: And is there
    anything --
 6
              CHAIR SWEET: Commissioner Horrocks.
 7
              COMMISSIONER HORROCKS:
                                      Is there anything in
 8
 9
    this budget proposal that would prevent us from
10
    providing an increase to the legislature from a fiscal
11
    responsibility perspective?
12
              MS. MENG: Not anything that I'm aware of.
13
              CHAIR SWEET: Any other commissioner comments
14
    or questions?
15
              Thank you very much for joining us today.
16
              MS. MENG: Yeah, of course. Thank you.
17
              MS. VILLALPANDO CEJA: Good afternoon,
18
    commissioners. Thanks again for having me.
19
              We also don't necessarily have an update at
20
    this point on the CPI inflation. What we've published
21
    with the May revision in our economic forecast is the
2.2
    latest.
23
              And so just as a reminder we have for calendar
24
    year 2025 3.5 percent inflation for the U.S. and 3.8
25
    percent for California.
```

```
There's still uncertainty that remains in
 1
 2
    terms of tariffs. In terms of actual data there hasn't
 3
    been much that has shown up from the tariffs. But the
    expectation is that we might still see the impact of
 4
 5
    tariffs later in the year. And so that's still a risk
    to the inflation forecast.
 6
              And our official state minimum wage
 7
    calculation will be released on September 1st once we're
 9
    able to calculate based on data released in August.
10
    so that's when you can expect to see a minimum wage
11
    letter.
12
              But at this point no other updates on
13
    inflation. But I'm happy to take any questions.
14
              CHAIR SWEET: If I'm looking at your slide
15
    from the last meeting --
16
              MS. VILLALPANDO CEJA: Uh-huh.
17
              CHAIR SWEET: -- and you had -- you were
18
    projecting 3.5, as you said for the U.S. and 3.8 for the
19
    state, and then you also have the next three-year
20
    projections, those are all -- those all remain the same,
21
    there has been no change at all in any of the
2.2
    projections?
23
              MS. VILLALPANDO CEJA: Correct.
                                               They're all
24
    the same still.
25
              CHAIR SWEET: And has there been any
```

```
adjustment to prior years or are those locked in?
 1
 2
              MS. VILLALPANDO CEJA: No, there's no
 3
    revisions to prior -- to historical data.
 4
              CHAIR SWEET: Okay. That's all I have.
 5
              Other commissioner questions?
              Thank you for coming back and -- and meeting
 6
    with us. And we look forward to working with you again
 7
 8
    next year.
 9
              MS. VILLALPANDO CEJA:
                                     Yeah.
                                            Thank you all.
10
              CHAIR SWEET: Is there any Commission
11
    discussion on any of the updates?
12
              Could the Commission secretary please read the
13
    next item.
14
              SECRETARY SNARR: Discuss and adoption of
15
    proposed resolution setting compensation.
              CHAIR SWEET: Well, this is -- this brings us
16
17
    to the -- the main event, the culmination of our year's
18
          And I would like to open the floor and see if any
19
    of the commissioners would like to make a proposal for
20
    compensation adjustments.
21
              In -- in the last two years we've done an
2.2
    across-the-board adjustment. We don't need do that, but
23
    that's I think what the Commission has historically
24
    done. One of you -- actually, a couple of you were here
25
    for years before, one of you for many years before.
```

```
Has it always been that way, across the Board?
 1
 2
    Okay.
 3
              Commissioner Wong is nodding, let the record
 4
    reflect.
              There's also a draft resolution here in your
 5
              What I envision us doing is having a
 6
    discussion, coming to a conclusion which -- which I
 7
    suspect will be a percentage, and then -- I know last
 8
 9
    year Commissioner Thompson was quick on the calculator.
10
    I don't know if you are going to do it this way this
11
    year or do it differently. But we'll fill in the
12
    resolution and then ask for a vote.
13
              And at this point I'll ask if any
14
    commissioners would like to make a proposal.
15
              Commissioner Thompson. Okay, commissioner.
16
              COMMISSIONER THOMPSON:
                                      I was just going to
17
    say I feel like we're in flux right now and -- and have
    sort of incomplete information. I am leaning towards
18
19
    one-and-a-half percent, so effectively half of the three
20
    that the CCPOA has accounting for no decrease.
                                                    And I
21
    know that next year they're -- I imagine that three
2.2
    percent is -- the way I understand is that three percent
23
    reduction is temporary and next year they will go back
    to their normal salary and receive another three percent
24
25
    on top of that.
```

```
1
              So if that understanding -- if that
    understanding is correct, these people are not similarly
 3
    situated, so I think a one and a half for now seems
 4
    reasonable and fair. Historically I think we've
 5
    anchored to what SEIU does, and we don't know what SEIU
 6
    is doing.
              CHAIR SWEET: Commissioner Horrocks.
 7
              COMMISSIONER HORROCKS: (Unintelligible).
 8
              Um, I think it reflects the legislative
 9
10
    restriction that we're under currently. I think at max
11
    we should (unintelligible) no more than the
12
    (unintelligible) that they are talking about for SEIU
13
    currently. Even though this (unintelligible) currently
14
    (unintelligible) under that (unintelligible) at this
    point in time.
15
16
              (Unintelligible) but I appreciate the
    sentiment of Commissioner Thompson.
17
              COMMISSIONER THOMPSON: If I'll just respond.
18
19
    Thank you, Commissioner Horrocks.
20
              I think the SEIU that we saw there's a
21
    direction for them to go back and find savings. So I
2.2
    think that three is expected to come down, but we don't
23
    know where it's going or if it's moving at all.
24
              CHAIR SWEET: Commissioner Roberts.
25
              COMMISSIONER ROBERTS: I just think that
```

```
there's still so many bargaining units and so many
 1
    workers in the state from SEIU, to firefighters, to CHP
 3
    which I believe are still in the bargaining session
    that makes it difficult to land on a -- even a blanket
 4
 5
    increase. Although all valid, just the current
    financial situation that we're in makes it difficult to
 6
    move.
              So I just ask that we all move with -- with
 8
    caution and -- and with the thoughts that there's many
 9
10
    workers still at the bargaining table in -- in trying to
11
    make sure what is fair and commensurate for -- for the
12
    times and the work that they're doing.
13
              My comments.
                            Thank you.
14
              CHAIR SWEET: Commissioner Wong.
15
              COMMISSIONER WONG: Yes. I -- I am in a
    position that not knowing exactly the budget situation
16
17
    and with the tariff situation and with the recent report
18
    that any (unintelligible) is presented I am more tended
19
    to not up any percentage but remain status quo.
20
              CHAIR SWEET: Well, I will jump in since
    everyone else has said what they're thinking.
21
2.2
              I -- I -- my mind is consistent with
23
    Commissioner Horrocks because I believe that we've -- I
    think, A, we remain behind for this -- for this group.
24
25
              And, B, I -- I do recognize that the way some
```

```
of these give back works -- give backs work it will be
 1
    three percent plus and then minus, but then we're going
 3
    to be in a situation where if we were going to try to
 4
    keep up we'll -- we'll have to do six percent.
 5
              So -- and -- and at the end of the day from a
    budgetary perspective we're talking about a relatively
 6
    small number. So holding back the three percent for a
 7
    budget trick is -- is not impactful the way it is with
 8
 9
    the bargaining unit.
10
              So there's -- we -- we can't -- we can't pull
11
    that lever and get that impact. And where we will be
12
    next year is having a conversation I think about six
13
    percent is what I -- what I heard from the presentation.
14
              So I would -- I would lean where Commissioner
15
    Horrocks was at the -- at the full three percent at this
16
    point.
17
              FEMALE VOICE: Chair?
18
              CHAIR SWEET: Yes.
19
              FEMALE VOICE: (Unintelligible)?
20
              CHAIR SWEET:
                            Yes.
21
              FEMALE VOICE: (Unintelligible) clarified.
                                                           Ιf
2.2
    you would -- would be willing to open that agenda item
23
    on the update.
24
              CHAIR SWEET: I would be happy, Mr. Crawford,
25
    to have you clarify.
```

```
1
                                    I just wanted to clarify
              MR. CRAWFORD:
                             Yeah.
 2
    something, Commissioner Thompson, I think the timing of
 3
    what you were referring to.
 4
              So the three percent general salary increase
 5
    and the three percent take-away personal leave program
    is effective July 1st, '25, but then that is in place
 6
    for two years. I think you had mentioned one year. So
    it's actually in place for two years. So there's
 9
    respectively a zero percent take-home increase for a
10
    two-year period. 7-1-27 the three-percent reduction
    goes away, and then they'll get an additional three
11
    percent general salary increase. So it would be 7-1-27
12
13
    that they would have the -- about a six-percent
14
    increase.
15
              CHAIR SWEET: Is it -- is it six percent or
    nine percent? In other words, three percent, three
16
17
    percent, and three percent, '25, '26, and '27?
18
              MR. THOMPSON:
                             No. It would be six percent
19
    from where they're at today. So on July 1st, '25,
20
    they're getting three, but they're giving back three.
    So they effectively have zero percent increase for the
21
2.2
    next two years. And then 7-1-27 they'll get an
23
    additional three. And then the three percent that was
24
    being taken away will go away as well.
25
              CHAIR SWEET: So they've agreed to a -- a zero
```

1	for July 1 of '26 is effectively what happened?
2	MR. CRAWFORD: Exactly. Correct, yeah.
3	CHAIR SWEET: Got it.
4	MR. CRAWFORD: Yep, so just wanted to clarify
5	that.
6	CHAIR SWEET: Thank you.
7	MR. CRAWFORD: Thank you.
8	COMMISSIONER THOMPSON: I'm sorry, while
9	you're here how many employees are represented in the
10	CCPOA?
11	MR. CRAWFORD: A little over 25 about 25 to
12	26,000 state employees.
13	COMMISSIONER THOMPSON: Thank you. And what's
14	SEIU?
15	MR. CRAWFORD: SEIU has nine bargaining units
16	so they have over a hundred thousand.
17	COMMISSIONER THOMPSON: They're the biggest?
18	MR. CRAWFORD: Yeah. Collectively between all
19	the all the bargaining units, yes.
20	COMMISSIONER THOMPSON: And any direction on
21	where they're going with the the mandate that they
22	received in May to find savings?
23	MR. CRAWFORD: I can't speak to where we're at
24	with bargaining. But, again, the governor's May
25	revision called for the savings which, again, we said

```
was not to be a salary reduction for any employees but
 1
    simply the savings would be achieved by deferring any
 3
    salary increases.
 4
              So for SEIU they do have a scheduled increase
 5
    this July. We're having discussions with them in hopes
    of reaching an agreement to defer or delay that salary
 6
    increase for two years.
              COMMISSIONER THOMPSON: And what is their
 8
    increase for SEIU for July?
 9
10
              MR. CRAWFORD: It's three percent.
11
              COMMISSIONER THOMPSON:
                                      Thank you.
12
              MR. CRAWFORD: Okay, thank you.
13
              COMMISSIONER ROBERTS: Don't go far.
14
              CHAIR SWEET: So we have a one-and-a-half
15
    percent, a status quo, a three percent, a proceed with
    caution, and another three percent.
16
17
              COMMISSIONER WONG: Well, can I comment?
18
              CHAIR SWEET: Of course. Commissioner Wong.
19
              COMMISSIONER WONG: Well, since, you know,
20
    Mr. Crawford just clarified it it is very clear that by
21
    2026, July 1st, is going to be zero. I call it no
22
    increase, no decrease because of the three percent plus
23
    and minus. And we are making decisions up to that time.
              And, again, because of the situation of the
24
25
    budget and the tariff and I still believe that status
```

```
quo is -- is what we should considered and -- and that's
 1
    what I want to comment on and being either consistent or
 3
    reflecting the -- the economy and the situation that we
 4
    are facing.
              CHAIR SWEET: Commissioner Horrocks.
 5
              COMMISSIONER HORROCKS:
                                      I am leaning back
 6
    towards Commissioner Wong's perspective as we are -- the
 7
    governor's asking the employees to defer their raise.
 8
    Maybe we should also defer the wage increase
 9
10
    (unintelligible) as well.
11
              That sounds painful. So I wouldn't be opposed
12
    to the one percent, the one-and-a half percent, wherever
13
    we land. But three percent may be high if everybody
14
    else is being asked to defer.
15
              CHAIR SWEET: Counselor? Is there precedent
    that you know of for this Commission to award an
16
17
    increase and -- and then ask that it be deferred?
18
              MS. COHEN: Not that I'm aware of. Not that
19
    I'm aware of. And the constitutional provision under
20
    which the Commission operates says that it goes in to
21
    effect the first time that it's (unintelligible).
                                                       Ι
2.2
    don't think there's (unintelligible).
23
              CHAIR SWEET: So it would be -- I guess the --
24
    a way to effectuate that would just be an agreement
25
    amongst -- amongst the commissioners that if we did
```

```
something today consistent with a bargaining unit that
 1
    was taking a deferral and another one that we expect
 3
    also to be taking a deferral that we would have to
    remember that and just act on that next year
 4
    effectively? Is that how that would have to work?
 5
 6
                         (Unintelligible).
              MS. COHEN:
              CHAIR SWEET: If we wanted to effectuate the
 7
    same result that, for example, CCPOA is getting, which
 8
    is they're getting a raise and they're giving it back
 9
10
    but the raise is going to be in the books, we can't
    actually put it in to the books because there's no
11
12
    vehicle for us to do so, we would just have to sit here
13
    and say we will remember a year from now that we meant
14
    to do this?
                          Right. That's correct.
15
              MS. COHEN:
                                                   Because,
16
    you know, you operate annually in terms of their
17
    salaries at the -- at the three-year tentative
18
    agreement. And so all of what is described is put in to
19
    that three years (unintelligible). And so because you
20
    operate annually and every year there's a salary
21
    adjustment that -- that that would be the operating
2.2
    (unintelligible).
23
              CHAIR SWEET: Any other commissioner comments?
24
              I would be disinclined -- while I appreciate
25
    Commissioner Wong and Commissioner Horrocks' view that
```

```
maintain the status quo seems appropriate I agree, it --
 1
    it could under the circumstances.
 3
              I also am loathe to provide no increase at all
 4
    because we're not in the same situation with the
 5
    bargaining unit and the ability to lock it in with an
    agreement and then roll it out next year.
 6
 7
              So if I were to come off of the three percent,
    I would fall in line with Commissioner Thompson and
 8
 9
    agree to a smaller increase but to put something on the
10
    books this year and then next year see where we are and
11
    we would have the benefit then of knowing what --
12
    especially if SEIU, for example, does a three-year deal,
13
    we'll know how that looks.
14
              But I -- I -- I'm -- I'm loathe to do a zero.
15
    So that's where I'm -- that's where I am at this point.
16
              Any other commissioner comment? I'm going to
17
    keep asking that question until someone makes a motion.
18
              Is there a motion?
19
              Well, is -- does anyone else want to -- want
20
    to say anything before we get to -- get to a motion?
21
              COMMISSIONER THOMPSON:
                                      I'll just ask a
2.2
    clarifying question of Chairman Sweet.
23
              Are you suggesting that if we do
    one-and-a-half percent now and later we find out the
24
25
    results of SEIU, are we to back out that one-and-a-half
```

```
percent from this year from the combined increase or
 1
   potential increase of this year and next year from SEIU
 3
    or some other group, for example? Is that what you're
 4
    suggesting or . . .
 5
              CHAIR SWEET: I -- I'm not -- I'm not
    suggesting a reduction in the future. What I'm
 6
 7
    suggesting is --
              COMMISSIONER THOMPSON:
 8
                                      I'm sorry.
 9
              CHAIR SWEET: -- do -- do one-and-a-half
10
   percent and assume that we'll see -- in a year we'll
   know would it have been three, would it be one and a
11
12
   half, would it be three the next year, but -- but at
13
    least move forward a little bit, small step.
14
              COMMISSIONER THOMPSON: And when I say take
15
    away, I don't mean a -- another reduction, I mean if we
   were to do three percent, we would do another
16
17
    one-and-a-half percent because they theoretically
18
    shouldn't have received the first one.
19
              CHAIR SWEET: I -- I am open to reevaluating
20
   my -- I'm open to reevaluating in a year based on where
    things land in the coming -- in the coming months --
21
22
    coming weeks, I quess.
23
              COMMISSIONER THOMPSON:
24
              CHAIR SWEET: But I'd like to see us at least
25
   move forward even -- even in smaller steps.
```

```
COMMISSIONER THOMPSON: And before -- I'm
 1
 2
    ready for a motion.
 3
              But before that I know that in the past, it
 4
    may have been last year or the year before, we invited
 5
    the governor to forego -- we gave an increase and
    invited him to forego if that's what he felt fit.
 6
 7
              Would you be open to exploring that again?
                                   My recollection is what
              CHAIR SWEET: Yeah.
 8
 9
    happened last year is the night before the meeting we
10
    got a letter from the governor -- and it might even be
    in our -- I mean it's in our binders from earlier -- I
11
12
    think I have it in here. But as I recall, he wrote to
13
    us.
14
              There it is. On May 23rd of 2025 we got a
15
    letter from the governor -- oh, no, that's -- sorry,
16
    that's the AG. I don't have the governor's letter.
17
              COMMISSIONER THOMPSON: I know the letter you
18
    mean.
19
              CHAIR SWEET: Yeah.
20
              COMMISSIONER THOMPSON: I'll see if I can find
21
    it.
2.2
              CHAIR SWEET: Right. So we got a letter from
23
    him a day or two before the meeting that said he was not
24
    going to take a raise. And we, nevertheless, made an
25
    adjustment up and then we sent -- passed a resolution
```

1	that noted that we that we recognized his decision.
2	And we let the other recipients of the
3	increase know that if they wished to fall in line with
4	the governor that we thought that was a great thing but
5	that we also recognized that they had bills to pay,
6	effectively.
7	COMMISSIONER THOMPSON: Yes. Thank you for
8	clarifying that. That is what happened.
9	CHAIR SWEET: You ready for a motion? Anyone?
10	You have a motion?
11	COMMISSIONER THOMPSON: Sure. I have a motion
12	to increase the elected officials by 1.5 percent.
13	CHAIR SWEET: Commissioner Thompson has a
14	motion to increase all salaries by 1.5 percent.
15	Is there a second?
16	COMMISSIONER HORROCKS: I'll second.
17	CHAIR SWEET: Commissioner Horrocks has a
18	second.
19	Is there discussion on the motion?
20	COMMISSIONER WONG: Can I comment?
21	CHAIR SWEET: Of course. Commissioner Wong.
22	COMMISSIONER WONG: Well, as much as I believe
23	status quo is the way to go one-and-a-half percent is
24	is an insignificant amount and I I think that I will,
25	you know, support that to increase one-and-a-half

```
1
   percent.
 2
              CHAIR SWEET: Is there other commissioner
 3
    discussion on the motion?
 4
              No.
              And -- and as I indicated, I would be
 5
    supportive of that too recognizing the extraordinary
 6
    situation we're in and the fact that there are a lot of
    working people in the state who are right now being
 8
 9
    asked to tighten their belts.
10
              Also recognizing that I remain of the opinion
11
    that generally speaking we are under compensating our
    elected officials and I believe we should be taking a
12
13
    closer look at that. And I -- I think we -- hopefully
14
    we'll -- we will be doing that in the coming year.
              So I would also be supportive of the motion.
15
16
    And if there's no other commissioner comment I will
17
    close debate and I will ask -- we'll do a roll call vote
18
    here.
19
              So I ask the commissioners -- Commission
20
    secretary to please read the roll.
21
              The motion -- the motion is for a 1.5 percent
2.2
    increase.
23
              And I guess what I would ask is does
24
    Commissioner Thompson want to ask that we pass the
    entire resolution and have them -- someone do the math
25
```

```
to put the numbers in at 1.5 percent?
 1
 2
              COMMISSIONER THOMPSON: Do we need to? Or can
 3
    we --
 4
              CHAIR SWEET: Well, we have resolution.
                                                       So
 5
    there's -- there's actually a resolution here. So I
    think -- I think since we have resolution we should pass
 6
    the resolution with --
              COMMISSIONER THOMPSON: (Unintelligible).
 8
 9
              (Speaking over each other)
10
              CHAIR SWEET: -- with the 1.5 baked in and ask
11
    someone to do the math for us.
12
              COMMISSIONER THOMPSON: Yes then.
13
              CHAIR SWEET: Okay. So -- so then the -- the
14
    motion as amended is that the salary and benefit
    resolution dated June 18, 2025, which was in our packets
15
    should be passed with a 1.5 percent increase and we'll
16
17
    ask staff to make those calculations and insert each of
18
    those numbers on the appropriate lines.
19
              Is that correct?
20
              COMMISSIONER THOMPSON: That's correct.
21
              CHAIR SWEET: And Commissioner Horrocks,
2.2
    that's -- you -- you'll second that amended motion?
23
              COMMISSIONER HORROCKS: Yes. Correct.
24
              CHAIR SWEET: Okay. And with that I'll ask
25
    the Commission secretary to please read the roll.
```

1	SECRETARY SNARR: Laura Horrocks?
2	COMMISSIONER HORROCKS: Aye.
3	SECRETARY SNARR: Darrell Roberts?
4	COMMISSIONER ROBERTS: Aye.
5	SECRETARY SNARR: Tyren Thompson?
6	COMMISSIONER THOMPSON: Aye.
7	SECRETARY SNARR: Margaret Wong?
8	COMMISSIONER WONG: Aye.
9	SECRETARY SNARR: Michael Sweet?
10	CHAIR SWEET: Aye.
11	Having completed that item I'll ask the
12	Commission secretary to please read the next item.
13	SECRETARY SNARR: The last item on the agenda
14	is discussion of scheduling of meetings for the 2025,
15	'26 Commission year.
16	COMMISSIONER THOMPSON: And if if I may
17	start.
18	CHAIR SWEET: Commissioner Thompson, please.
19	COMMISSIONER THOMPSON: Sure. It sounds like
20	what you suggested earlier, Chairman Sweet, is that our
21	approach next year might be different and that we aren't
22	simply deciding what percentage increase to assign but
23	looking at each role individually in comparison with one
24	another and compare and also in comparison with other
25	states.

Is that generally correct? 1 2 CHAIR SWEET: That's right. I think in 3 addition to -- in addition to the question of what should the increase be I'd like to see a -- a holistic 4 5 approach to the compensation process both in terms of how different positions stack up differently. 6 For example, why is the state superintendent 7 of public instruction paid more than the lieutenant 9 governor. Maybe there's a reason. I don't know what it 10 is, but I'd like to find out and I'd like to understand that. And maybe we'll decide that there should be an 11 12 adjustment there. 13 And then the question of should there be an 14 across-the-board increase that's more than just a 15 CPI-type increase but a recognition that New York pays 16 their elected officials X percent more and we think, for 17 example, we should be compensating elected officials at 18 no less than another state, something like that. two -- two parts which are distinct from the CPI 19 20 increase is what I would be hoping to discuss. 21 COMMISSIONER THOMPSON: Sure. And -- and 2.2 that's generally my understanding, and that is the way 23 that we approach this in the private sector. 24 I bring it up now because historically we've 25 had three meetings, one in March, one in May, and one in

```
And the work that we're hoping to do next year
 1
    June.
    seems to have increased significantly, so we would want
 2.
 3
    to revisit whether three meetings is enough to
 4
    accomplish that work.
              CHAIR SWEET: Commissioner Horrocks.
 5
              COMMISSIONER HORROCKS:
                                      If we were to perform
 6
 7
    this type of exercise out -- outside of this venue, we
    would hire a consultant to help us.
 8
 9
              Who is an expert in the field? Do we have
10
    budget for that type of exercise or are we expected to
    be the experts and perform that level of
11
12
    (unintelligible)?
13
              CHAIR SWEET: So when -- when we got to this
14
    process in the '23/'24 fiscal year, which was the first
    full year that I -- I was chair, the first full year
15
    that some but not all of -- all of you were on, I went
16
17
    to the director of CalHR and I said here's where we are,
18
    here's what we want to do.
19
              And we kind of -- the answer to the question
20
    is we looked -- I looked within. And that's why we have
    people like Mr. Crawford here, you know, with us today.
21
22
    We looked within -- within the different organizations
23
    in the state and said please help us get smart on this.
24
              I don't know whether there's anyone in, for
25
    example, CalHR who -- who is an expert in this. I -- I
```

```
would think if there's any place in the state there is,
 1
    that's where it would be. If there is not, then I think
 3
    we should ask for a consultant to help us.
 4
              MS. COHEN: May I interject?
 5
              CHAIR SWEET: Counselor. Please.
 6
              MS. COHEN: This issue did come up many, many
 7
    years ago. And there is actually a constitutional
    provision within the provisions under which you operate.
 8
 9
    And I'll just read it so you know.
10
              It is the intent of the legislature that the
11
    creation of the Commission should not generate new state
12
    costs for staff or services and (unintelligible) the
13
    Department of Personnel Administration which has been
14
    (unintelligible). The Board of Administration of Public
15
    Employees Retirement System or other appropriate
    agencies or the successors shall (unintelligible) from
16
17
    existing staff and services to the Commission as needed
18
    (unintelligible).
19
              So it's actually baked in to the
20
    constitutional provision. So -- but it did come up at
21
    one point.
2.2
              COMMISSIONER HORROCKS: Excellent.
23
              COMMISSIONER WONG: I have a comment.
24
              CHAIR SWEET: Commissioner Wong.
25
              COMMISSIONER WONG: I -- I really support the
```

```
Chair's suggestion of reviewing the salary range.
                                                       I
 1
   think there are three aspect.
 3
              Aspect number one is about a CPI which is
 4
   something that next year, you know, we -- it will be,
 5
   you know, presented and what's the CPI, and we're based
   on CPI.
6
7
              The second category is based on how we compare
   with other state, you know, our -- our officials and
8
9
   compare with the others. And that's not hard. I think
10
   that's already being done. And I've seen a number of
   reports on that already.
11
12
              The third part is the harder part is, like,
13
   why is it -- you know, somebody -- I mean, the
14
   lieutenant governor's making less than somebody else
15
    just as you described. That's more historical
16
   accumulation or that's how it was started.
17
              We're not challenging the responsibility, or
18
   the efficiency, or -- or that. But it's mostly why is
    it that -- that there's a difference.
19
20
              And so something that maybe there's some due
   diligence need to be done. I don't know who's to do
21
2.2
          I think that if we have those record -- or maybe
   it's there forever, I mean, I don't know. I mean, it
23
24
   been there and then we're just talking about increases.
25
   We never talk about base. So I don't know whether that
```

1 can be research on. 2 And a time that we were talking about as 3 scheduling our meeting, I think if we have those due 4 diligence done, then it will help us to make, you know, 5 decision, not too many meetings. CHAIR SWEET: Thank you. 6 Thank you, 7 Commissioner Wong. 8 Commissioner Thompson. 9 COMMISSIONER THOMPSON: So I was under the 10 assumption that we would do the work. And when -- with respect to the compensation expertise I think that's my 11 12 role on the Commission. 13 And Commissioner Wong mentioned we have 14 already state-by-state, position-by-position benchmarking data. I think what we'll need from CalHR, 15 and not to create additional work, but it would be 16 17 helpful to understand the responsibilities of each of 18 these roles so that we could compare that. 19 And I understand that the constitution states 20 what our compensable factors are. There's three. Time 21 commitment and two others. I actually have them listed 22 here somewhere. 23 Or if Ms. Cohen knows. 24 MS. COHEN: Sure. I've got them handy. So factor one is time commitment. Factor two 25

```
is comparable compensation. And (unintelligible)
 1
    constitution specifically says in terms of what is
 3
    comparable, A, other elected and appointed officials in
    California with comparable responsibilities.
 4
              Two, the judiciary and to the extent
 5
    practicable the private sector although recognizing that
 6
    there's no expectation (unintelligible) salary in the
 7
    public sector.
 8
 9
              Factor three is the importance of the state
10
             So, like, the responsibility and the scope of
11
    authority of entity in which the state officer serves.
12
              And the fourth one, actually, is the Director
13
    of Finance certification of a negative balance which
14
    would preclude you from (unintelligible).
              COMMISSIONER THOMPSON:
15
                                      Yes.
16
              MS. COHEN: Those are the four.
17
              COMMISSIONER THOMPSON:
                                     Thank you, Ms. Cohen.
18
              So with respect to that I understood that
19
    we -- and maybe more specifically I would do that work
20
    and then present it and we would discuss it and -- and
21
    come to an agreement.
2.2
              If that is agreeable, I'm happy to do that.
23
    But, one, I don't know that we are allowed to work
24
    outside of these meetings.
25
              Does anyone know?
```

```
1
              CHAIR SWEET: All right. So we -- we
 2
    certainly could not have a -- a group of three
 3
    commissioners. The question is can we have a working
 4
    group to work with staff or a subcommittee of -- of two
 5
    commissioners that does not require a public meeting?
 6
              MS. COHEN: We could look in to that per
 7
    Bagley-Keene. And I believe that's doable.
 8
              CHAIR SWEET:
                            Okay. So here's -- here's my
 9
    general proposal.
              First of all, Commissioner Thompson, this is
10
    your sweet spot, this is what you do. I -- I appreciate
11
12
    your willingness to roll up your sleeves, and applaud
13
    that, and -- and we'll ask you to do just that.
14
              COMMISSIONER THOMPSON:
                                      I don't have any.
15
              CHAIR SWEET: You don't have any sleeves.
                                                         Not
16
    today.
17
              MS. COHEN: I -- I'm sorry, can I -- one other
    thing?
18
19
              CHAIR SWEET: Yes.
                                  Counselor.
20
              MS. COHEN: In response to your question it
21
    says in the constitution again looking at -- at that
2.2
    that you shall receive your actual and necessary
23
    expenses including travel and then each member shall be
24
    compensated the same (unintelligible) other than the
25
    Chairperson of the Fair Political Practices Commission
```

or its successors for each day engaged in official 1 duties not to exceed 45 days (unintelligible). So is 3 that (unintelligible). 4 CHAIR SWEET: If we only knew what FPPC 5 commissioners are paid. Someone must. 6 SECRETARY SNARR: We can get you that information. 7 CHAIR SWEET: So it sounds like we have some 8 room to work here. Well, that's great. 9 10 So what I would like to propose at this point is that we just decide on the -- on the schedule and 11 12 cadence of this process. I think that we should shoot 13 for a similar schedule as we have this year, and that is 14 kind of -- it works with the budget on one end of the schedule and our deadline of June 30th on the other end. 15 And so I think, you know, it's kind of -- it is March, 16 17 May, June. 18 So I'm going to ask staff to work on polling 19 people for dates and let's get dates on the calendar 20 about the same time as we did this. 21 I prefer the in-person meeting. I think 22 Commissioner Thompson you're the only one -- are you 23 down south? Yeah. So two of you are coming up. I 24 don't know how you feel about -- except if you're away 25 on your -- on trips. I don't know how you all feel.

```
Do you like the remote meeting or do you -- do
 1
 2
    you prefer to do all the meetings in person if it's --
 3
    if it's feasible?
 4
              COMMISSIONER WONG: Well, I do travel a lot.
 5
    So I don't mind doing online if it needed, but I prefer
    in-person meeting if possible.
 6
              CHAIR SWEET: Commissioner Thompson.
 7
              COMMISSIONER THOMPSON: Assuming we're doing
 8
 9
    three meetings I prefer to in person and one remote.
10
              CHAIR SWEET:
                            Okay.
11
              COMMISSIONER THOMPSON: Because I have a young
12
    daughter.
13
              CHAIR SWEET: Okay. All right.
14
              So I will suggest that we look for a schedule
    similar to what we have this year. I would like to add
15
16
    to that schedule one meeting in the fall or, you know,
17
    winter, October through December, at which we can have a
18
    discussion about these other bigger-picture issues.
19
              And I would ask Commissioner Thompson to work
20
    with staff and me to start figuring out how we can
21
    gather data. I mean, I do note that in -- in the
2.2
    history which was provided I think for our first meeting
23
    this year there's actually -- there was a year that the
24
    AG and superintendent got five percent more and everyone
25
    else got 2.75 percent more. There was another year
```

```
where there was a decision that the legislature should
 1
    get 60 percent of what the governor gets.
 3
              So I'll ask staff I think as a starting point
 4
    to pull the minutes from the meetings where there was
 5
    not parity as -- as a starting point for us to
    understand.
 6
              COMMISSIONER THOMPSON: Chairman?
 7
              CHAIR SWEET: Yes, Commissioner Thompson.
 8
 9
              COMMISSIONER THOMPSON: With -- learning now
10
    that we can do some of this work behind the scenes and
11
    not in a public setting I don't know that we need the
12
    extra minute -- or the extra meeting, excuse me.
13
              If we are to meet in March, I could do some of
14
    this work in support with staff maybe in February and
15
    have a presentation to present in that March meeting
    which would -- in May we would be informed by, you know,
16
17
    our friends who present to us and then we --
18
              CHAIR SWEET:
                            Sure.
19
              COMMISSIONER THOMPSON: -- can make a decision
              I don't know that we need the extra meeting
20
    in June.
21
    anymore.
2.2
              CHAIR SWEET: Well, what I was going to
23
    suggest is that we -- we start with a calendar that
24
    includes an opportunity for a meeting, be it virtual or
25
    in person. And then as you roll up the sleeves that
```

```
you're not wearing today we can kind of decide if you
 1
   need that.
 3
              COMMISSIONER THOMPSON:
                                      Sure.
 4
              CHAIR SWEET: Counselor.
 5
              FEMALE VOICE: Yeah, Commissioner Thompson, I
    just wanted to remind the Commission that I don't recall
 6
    whether it was in 2023 or 2024 (unintelligible) we
 7
    created worksheets for each of the state agencies, the
 8
 9
    official duties and responsibilities, one for each of
          So that should be in the record. And if it's
10
11
    not, we could provide (unintelligible) as a starting
12
    point --
13
              COMMISSIONER THOMPSON:
                                      That's perfect.
14
              FEMALE VOICE: -- and then we can go from
15
    there.
16
              COMMISSIONER THOMPSON:
                                      Thank you.
17
              CHAIR SWEET: And -- and let me ask is there
18
    any commissioner -- I'm -- I'm happy to do this, I'm
19
    also happy to let another commissioner, if anyone's
20
    really interested, work with Commissioner Thompson as
21
    kind of a -- a working group to get this process
2.2
    started.
23
              Is there anyone else who would be interested
24
    in joining that discussion initially with Commissioner
25
    Thompson?
```

```
COMMISSIONER WONG: I trust both of you will
 1
 2
   do a good job.
 3
              CHAIR SWEET: I think we were just voluntold.
 4
              COMMISSIONER HORROCKS: I'm happy to help if I
 5
         I don't know what that means.
 6
              And I might suggest that if we were to add a
 7
    fall or winter meeting that we use that as an
    opportunity to define what it is that we're looking for
 8
 9
    as we're about (unintelligible) the current salary and
10
    how we might direct the subcommittees (unintelligible)
11
    within the bounds of this is what we're looking to
12
    accomplish and what -- what key initiatives we're
13
    looking for (unintelligible).
14
              CHAIR SWEET: That makes sense. And that
15
    modest statement of willingness to help may be called
16
    upon.
              Do we have other commissioner comment on -- on
17
    this item?
18
19
              So I'm going to ask staff to start pretty soon
20
    serving -- polling people on a meeting later in 2025 and
21
    three meetings in 2026. I think we'll do March, May,
2.2
    and June with May being virtual like we did this year,
23
    especially if we may add an earlier meeting. I -- I
24
    don't think we should do four in person. But I do
25
    think -- I -- I'm -- I think the idea of having an
```

1	in-person meeting later this year to have the bigger		
2	discussion about what we're doing and and what the		
3	roles are, and and responsibilities might make sense.		
4	So unless people have concern about that I'll		
5	ask staff to poll us in the next few weeks and we'll		
6	start to get some dates on the calendar.		
7	COMMISSIONER THOMPSON: What might be helpful		
8	for the later meeting is if I come in with a recommended		
9	approach and then we have a motion to vote on whether we		
10	follow that and then you and I go and do that work and		
11	present back in March.		
12	CHAIR SWEET: Sure. That makes sense.		
13	Commissioner Horrocks.		
14	COMMISSIONER HORROCKS: (Unintelligible) thank		
15	you for putting in the legwork to roll up your sleeves		
16	and figure it out for us.		
17	COMMISSIONER THOMPSON: Sure.		
18	CHAIR SWEET: All right. I have nothing else.		
19	There's nothing else on the agenda.		
20	I'll ask once more if there's any other		
21	commissioner comments before we adjourn.		
	commissioner comments before we adjourn.		
22	commissioner comments before we adjourn. All right, hearing none I will entertain a		
22 23			
	All right, hearing none I will entertain a		

1	adjourn.	
2	_	Do we have a second?
3		COMMISSIONER HORROCKS: Second.
4		CHAIR SWEET: Commissioner Horrocks seconds.
5		We will ask if there's any opposition.
6		That is unanimous consent.
7		This meeting is adjourned at 2:26.
8		
9		0000
10		
11		
12		
13		
14		
15		
16		
17		
18		
19		
20		
21		
22		
23		
24		
25		

1	CERTIFICATE OF CERTIFIED SHORTHAND REPORTER		
2			
3	00		
4			
5	I, DONNA K. NICHOLS, a Certified Shorthand Reporter		
6	in and for the state of California, duly commissioned		
7	and a disinterested person, certify;		
8	That the foregoing pages were transcribed from		
9	digital recording;		
10	That the statements of all parties made on the		
11	digital recording were thereafter transcribed into		
12	typewriting by me to the best of my ability;		
13	That the foregoing transcript is a record of the		
14	audible statements of all parties made on the digital		
15	recording.		
16			
17	Dated: July 10, 2025		
18			
19	Danna K. Nichola		
20	DONNA K. NICHOLS, RPR, CSR STATE OF CALIFORNIA		
21	CSR NO. 5660		
22			
23			
24			
25			

	60 42:2	agreed 13:14 21:25
1 1 22:1	7	agreement 7:24 8:3,4,7,8,24 11:17 12:5,7,15,19,20 13:1,3,19
1.5 29:12,14 30:21 31:1,10,16	7-1-27 21:10,12,22	23:6 24:24 25:18 26:6 38:21
12 13:17	77 4:7	allowed 38:23
18 2:1 6:24 31:15		amended 31:14,22
1:30 2:2	Α	amount 29:24
1st 8:10,20,22,25 9:2 10:18,19 11:2		amounts 5:23
13:2,11 15:8 21:6,19 23:21	ability 26:5	anchored 18:5
	Absolutely 9:19	announced 8:3,4
2	accomplish 34:4 44:12	annually 25:16,20
2.75 41:25	account 9:24	Anthony 7:14
2023 43:7	accounting 17:20	anymore 42:21
2024 43:7	accumulation 36:16	anyone's 43:19
2025 2:2 3:19 5:7 6:23,25 8:10,20	achieved 7:21 23:2	apologize 3:12
14:24 28:14 31:15 32:14 44:20	across-the-board 16:22 33:14	applaud 39:12
2026 10:19 23:21 44:21	act 12:7 25:4	appointed 38:3
23/'24 34:14	active 11:18	approach 32:21 33:5,23 45:9
23rd 28:14	actual 13:10 15:2 39:22	approving 5:6
24/'25 2:4	add 41:15 44:6,23	arrived 12:24
25 8:22,25 9:2 21:6,17,19 22:11	addition 33:3	arriving 12:7,18,19
26 10:21 21:17 22:1 32:15	additional 2:25 21:11,23 37:16	aspect 36:2,3
26,000 22:12	address 3:6,11	assign 32:22
27 10:22 11:2 21:17	adjourn 45:21,23 46:1	Association 8:2
29 3:19 5:7 6:23	adjourned 46:7	assume 27:10
2:26 46:7	adjournment 4:24	Assuming 41:8
	adjustment 16:1,22 25:21 28:25	assumption 37:10
3	33:12	attendance 2:6
3.5 14:24 15:18	adjustments 6:4 16:20	August 15:9
3.8 14:24 15:18	Administration 35:13,14	authority 38:11
30th 40:15	adoption 3:19 16:14	award 24:16
30th 40.13	afternoon 2:1 7:13 11:24 14:17	aware 14:12 24:18,19
4	AG 28:16 41:24	Aye 32:2,4,6,8,10
45 40:2	agencies 35:16 43:8 agenda 2:22 3:18 5:12,16 6:21	В
	20:22 32:13 45:19	
6	agree 26:1,9	back 9:11 10:24 16:6 17:23 18:21
6 8:11	agreeable 38:22	20:1,7 21:20 24:6 25:9 26:25 45:11 backs 20:1

CALIFORNIA CITIZENS COMPENSATION COMMISSION

June 18, 2025 Transcript on 06/18/2025 Bagley-keene 39:7 baked 31:10 35:19 **balance** 38:13 bargaining 7:9,16,22 8:15 11:15 19:1,3,10 20:9 22:15,19,24 25:1 26:5 base 10:4,18 36:25 based 15:9 27:20 36:5.7 begin 5:21 beginning 2:24 **belts** 30:9 benchmarking 37:15 benefit 26:11 31:14 bigger 45:1 bigger-picture 41:18 biggest 22:17 **bills** 29:5 binders 28:11 **bit** 27:13 blanket 19:4 Board 5:19 17:1 35:14 **books** 25:10,11 26:10 **bounds** 44:11 briefly 5:18 **bring** 33:24 **brings** 16:16 **budget** 7:10 8:10 12:2.4.7 13:11. 18 14:9 19:16 20:8 23:25 34:10 40:14

budget's 13:14 **budgetary** 11:5 20:6

built 10:17

C

cadence 40:12 calculate 15:9 calculation 15:8 calculations 31:17 calculator 17:9

calendar 14:23 40:19 42:23 45:6

Calhr 7:14 34:17,25 37:15

calibrate 5:25

California 2:3,20 6:2 8:1 14:25

38:4

call 2:5 4:21 23:21 30:17

called 7:20 8:1 22:25 44:15

calls 8:21

category 36:7

caution 19:9 23:16

CCPOA 8:1 17:20 22:10 25:8

CEJA 14:17 15:16,23 16:2,9

certification 38:13

chair 2:1,16,24 3:1,4,10,13,21 4:4, 10,23 5:3,5,14 6:17 7:1 9:6 10:8, 14,19,24 11:5,11,20,23,24 12:10, 21,25 13:5,20,23 14:7,13 15:14,17, 25 16:4,10,16 18:7,24 19:14,20 20:17,18,20,24 21:15,25 22:3,6 23:14,18 24:5,15,23 25:7,23 27:5, 9,19,24 28:8,19,22 29:9,13,17,21 30:2 31:4,10,13,21,24 32:10,18 33:2 34:5.13.15 35:5.24 37:6 39:1. 8,15,19 40:4,8 41:7,10,13 42:8,18, 22 43:4,17 44:3,14 45:12,18,25 46:4

chair's 5:13 6:8 36:1

Chairman 26:22 32:20 42:7

Chairperson 39:25 challenging 36:17 change 4:11 15:21

CHP 19:2

circumstances 26:2

Citizens 2:3,20

clarified 20:21 23:20

clarify 9:18 20:25 21:1 22:4

clarifying 26:22 29:8

classification 8:16

clear 23:20

close 3:15 30:17

closer 30:13

Cohen 4:20.22.24 5:2.4 24:18 25:6,15 35:4,6 37:23,24 38:16,17

Index: Bagley-keene..compensatings

39:6,17,20

collective 7:9,15,22

Collectively 22:18

combined 27:1

commensurate 19:11

comment 2:17,19,21,23,25 3:2,7, 16 23:17 24:2 26:16 29:20 30:16 35:23 44:17

comments 3:24 4:12 6:11 14:13 19:13 25:23 45:21

Commission 2:3,6,18,21 3:6,11, 14,16,20 5:10 6:13,23 7:6,19 8:9 16:10,12,23 24:16,20 30:19 31:25 32:12,15 35:11,17 37:12 39:25 43:6

commissioner 2:8,10,12,14 4:1, 2,6,10,12,16,17,18 9:6,8,13,17 11:13,14,20 12:10 13:21,24 14:4,5, 7,8,13 16:5 17:3,9,15,16 18:7,8,17, 18,19,24,25 19:14,15,23 20:14 21:2 22:8,13,17,20 23:8,11,13,17, 18,19 24:5,6,7 25:23,25 26:8,16,21 27:8,14,23 28:1,17,20 29:7,11,13, 16.17.20.21.22 30:2.16.24 31:2.8. 12,20,21,23 32:2,4,6,8,16,18,19 33:21 34:5,6 35:22,23,24,25 37:7, 8,9,13 38:15,17 39:10,14 40:22 41:4,7,8,11,19 42:7,8,9,19 43:3,5, 13,16,18,19,20,24 44:1,4,17 45:7, 13,14,17,21,24,25 46:3,4

commissioners 3:22,23,24 6:10 7:1,13 11:25 14:18 16:19 17:14 24:25 30:19 39:3,5 40:5

commissioners' 11:11 commitment 37:21.25

comparable 38:1,3,4

compare 32:24 36:7,9 37:18

comparison 9:21 32:23,24

compensable 37:20

compensated 39:24

compensating 30:11 33:17

compensatings 7:21

compensation 2:3,21 5:22 16:15, discussed 7:19 20 33:5 37:11 38:1 D discussion 4:19 5:19 6:6.12 7:4 completed 32:11 12:14 16:11 17:7 29:19 30:3 32:14 Darrell 2:9 32:3 41:18 43:24 45:2 components 8:8 data 15:2,9 16:3 37:15 41:21 discussions 5:15 11:18 23:5 concern 45:4 dated 31:15 disinclined 25:24 concerns 3:25 dates 40:19 45:6 distinct 33:19 conclusion 17:7 daughter 41:12 doable 39:7 consent 5:8 46:6 day 20:5 28:23 40:1 draft 6:25 17:5 considered 24:1 days 13:17 40:2 **driving** 12:15 consistent 19:22 24:2 25:1 deadline 40:15 due 36:20 37:3 constitution 37:19 38:2 39:21 deal 26:12 duties 40:2 43:9 constitutional 24:19 35:7,20 debate 30:17 consultant 34:8 35:3 Ε December 41:17 consumer 7:11 decide 33:11 40:11 43:1 earlier 28:11 32:20 44:23 continue 5:15 12:5 deciding 32:22 economic 14:21 continuing 12:17 decision 29:1 37:5 42:1,19 economy 24:3 contract 9:3 decisions 12:24 23:23 effect 24:21 conversation 20:12 decrease 17:20 23:22 **effective** 8:10,22,25 9:1 21:6 copy 6:21 defer 23:6 24:8,9,14 **effectively** 9:14 10:11,25 11:3 correct 9:20 10:12.13 11:4.10 17:19 21:21 22:1 25:5 29:6 deferral 25:2,3 15:23 18:2 22:2 25:15 31:19,20,23 33:1 deferred 24:17 effectuate 24:24 25:7 correctional 8:1,2 efficiency 36:18 deferring 23:2 costs 35:12 define 44:8 **elected** 6:3 29:12 30:12 33:16.17 38:3 Counselor 24:15 35:5 39:19 43:4 delay 23:6 employee 7:20,25 11:19 couple 16:24 **Department** 7:8,10 11:25 35:13 **employees** 8:12,14,19,23 10:1 **CPI** 14:20 33:19 36:3.5.6 detail 12:21 22:9,12 23:1 24:8 35:15 **CPI-TYPE** 33:15 difference 36:19 end 5:17 12:7,20 13:25 20:5 40:14, **Crawford** 7:12,14 9:9,12,15,19 differentials 10:2.5 15 10:8,13,16,21 11:2,9,16,21,22 differently 17:11 33:6 engaged 40:1 20:24 21:1 22:2,4,7,11,15,18,23 23:10,12,20 34:21 difficult 19:4,6 ensure 3:2 **create** 37:16 entertain 6:11 45:22 diligence 36:21 37:4 created 43:8 entire 30:25 **direct** 44:10 creation 35:11 entity 38:10,11 direction 18:21 22:20 culmination 16:17 envision 17:6 director 34:17 38:12 current 19:5 44:9 Equalization 5:19 discretion 2:25 error 4:8 discuss 16:14 33:20 38:20 event 16:17

Index: compensation..event

exceed 40:2 **Finance** 7:10 12:1 38:13 group 19:24 27:3 39:2,4 43:21 Excellent 35:22 financial 19:6 **guess** 6:11 24:23 27:22 30:23 **excuse** 42:12 find 18:21 22:22 26:24 28:20 33:10 Н firefighters 19:2 **exercise** 34:7,10 existing 35:17 fiscal 2:4 12:8 13:25 14:1,2,10 half 17:19 18:3 24:12 27:12 34:14 expect 15:10 25:2 **handy** 37:24 fit 28:6 expectation 15:4 38:7 Hanzhao 11:25 floor 16:18 **expected** 18:22 34:10 happened 22:1 28:9 29:8 flux 17:17 expenses 39:23 **happy** 9:5 12:9 15:13 20:24 38:22 **follow** 45:10 43:18,19 44:4 expert 34:9,25 forecast 14:21 15:6 hard 36:9 expertise 37:11 forego 28:5,6 **harder** 36:12 experts 34:11 forever 36:23 heard 9:10 20:13 expiration 10:17 forward 16:7 27:13,25 hearing 45:22 exploring 28:7 **fourth** 38:12 helpful 37:17 45:7 extent 38:5 **FPPC** 40:4 high 24:13 extra 42:12,20 friends 42:17 higher 11:3 extraordinary 30:6 front 6:19 highlight 8:9,17 F full 20:15 34:15 hire 34:8 future 27:6 historical 16:3 36:15 facing 24:4 historically 16:23 18:4 33:24 fact 30:7 G history 41:22 factor 37:25 38:9 gallery 3:11 holding 20:7 factors 37:20 holistic 5:21 33:4 **gather** 41:21 failure 13:10 gave 28:5 home 9:25 fair 18:4 19:11 39:25 general 8:11,13,25 9:21 10:3 21:4, hopes 23:5 fall 26:8 29:3 41:16 44:7 12 39:9 hoping 33:20 34:1 feasible 41:3 generally 30:11 33:1,22 **Horrocks** 2:7,8 4:17 14:5,7,8 18:7, February 42:14 generate 35:11 8.19 19:23 20:15 24:5.6 29:16.17 31:21,23 32:1,2 34:5,6 35:22 44:4 feel 17:17 40:24,25 give 10:25 12:21 20:1 45:13,14 46:3,4 felt 28:6 giveback 10:11 Horrocks' 25:25 **FEMALE** 20:17,19,21 43:5,14 giving 21:20 25:9 hours 8:24 field 34:9 **good** 2:1 7:13,23 11:24 14:17 44:2 Human 7:9 figure 45:16 governor 13:18 28:5,10,15 29:4 hundred 22:16 33:9 42:2 figuring 41:20 fill 17:11 governor's 7:18.20 22:24 24:8 ı 28:16 36:14 final 6:24 12:7 13:18 great 29:4 40:9 idea 44:25

Index: exceed..idea

imagine 17:21 impact 13:10 15:4 20:11 impactful 20:8 importance 38:9 impose 3:1

in-person 40:21 41:6 45:1 includes 42:24

including 39:23 incomplete 17:18

increase 8:11,13,25 9:22 10:3,6, 14,16,22 14:10 19:5 21:4,9,12,14, 21 23:4,7,9,22 24:9,17 26:3,9 27:1, 2 28:5 29:3,12,14,25 30:22 31:16 32:22 33:4,14,15,20

increased 34:2

increases 10:4 23:3 36:24

index 7:11

individually 32:23

inflation 14:20,24 15:6,13

information 7:2 13:15 17:18 40:7

informed 42:16 initially 43:24 initiatives 44:12 insert 31:17

insignificant 29:24

instruction 33:8

intent 35:10

interested 43:20,23

interject 35:4 introduced 3:12

invited 28:4,6

issue 35:6

issues 41:18

item 2:17,22 3:17 5:11,12,16 6:14, 15,24 7:7 8:17 16:13 20:22 32:11, 12.13 44:18

items 9:24 12:18

J

job 44:2

joining 14:15 43:24

judiciary 38:5

July 8:10,20,22,25 9:2 10:18,19 11:2 13:2,11 21:6,19 22:1 23:5,9,

jump 19:20

June 2:1 6:24 31:15 34:1 40:15,17 42:20 44:22

Κ

key 44:12 kick 13:7

kicks 11:6

kind 12:22 34:19 40:14,16 43:1,21

knew 40:4

knowing 19:16 26:11

L

land 19:4 24:13 27:21 largest 7:25 11:15,16

latest 14:22 Laura 2:7 32:1 lean 20:14

leaning 17:18 24:6

learning 42:9 leave 8:18 21:5

10410 0.10 21.0

legislative 13:6,16 18:9 legislature 8:5 12:5,6,18 13:13

14:10 35:10 42:1

legwork 45:15

letter 15:11 28:10,15,16,17,22

level 34:11 **lever** 20:11

lieutenant 33:8 36:14

limitations 3:2

lines 31:18

listed 37:21

loathe 26:3,14

lock 26:5

locked 16:1

longevity 10:2

looked 34:20,22

lot 8:7 30:7 41:4

М

made 28:24

mailed 7:3

main 16:17

maintain 26:1

make 4:11 6:8 16:19 17:14 19:11

31:17 37:4 42:19 45:3

makes 19:4,6 26:17 44:14 45:12

making 6:4 23:23 36:14

mandate 22:21

March 33:25 40:16 42:13,15 44:21

45:11

Margaret 2:13 13:23 32:7

math 9:20,23 10:6 30:25 31:11

max 18:10

means 44:5

meant 25:13

meet 42:13

meeting 2:2,4,5,24 3:1,3,19,20 4:2 5:7 6:21,23 7:19 15:15 16:6 28:9, 23 37:3 39:5 40:21 41:1,6,16,22 42:12,15,20,24 44:7,20,23 45:1,8 46:7

40.7

meetings 2:22 32:14 33:25 34:3 37:5 38:24 41:2,9 42:4 44:21

member 3:5 39:23 membership 8:6

Meng 11:24,25 12:16,22 13:3,12

14:1,12,16

mentioned 21:7 37:13

Michael 2:15 3:13 32:9 part 8:23 36:12 0 mind 9:14 19:22 41:5 participating 8:19 **minimum** 15:7,10 **parts** 33:19 **occurs** 2:23 minor 4:8 10:5 party 13:17 October 41:17 minus 20:2 23:23 pass 13:10 30:24 31:6 officer 38:11 **minute** 42:12 passed 28:25 31:16 officers 5:23 8:1.2 minutes 3:19,21,25 4:3,5 5:6 42:4 past 28:3 official 15:7 40:1 43:9 **modest** 44:15 **pay** 4:9 5:25 6:3 10:2,4,5,18 29:5 officials 6:3 29:12 30:12 33:16,17 36:8 38:3 moment 12:17 paychecks 13:8 one-and-a 24:12 Monday 8:5 pays 33:15 one-and-a-half 17:19 23:14 month 8:24 Peace 8:1 26:24,25 27:9,17 29:23,25 months 27:21 penalties 13:7 ongoing 10:16 12:22 **motion** 4:13.14.19 26:17.18.20 people 18:2 30:8 34:21 40:19 **online** 41:5 28:2 29:9,10,11,14,19 30:3,15,21 44:20 45:4 31:14,22 45:9,23 open 16:18 20:22 27:19,20 28:7 percent 8:11,21 9:1,11,21,23,25 motioned 4:18 10:10,14,20,23,25 11:1,3,7 14:24, operate 25:16,20 35:8 25 17:19,22,24 20:2,4,7,13,15 **MOU** 10:22 operates 24:20 21:4,5,9,12,15,16,17,18,21,23 23:10,15,16,22 24:12,13 26:7,24 move 19:7,8 27:13,25 operating 25:21 27:1,10,16,17 29:12,14,23 30:1,21 moved 45:25 opinion 30:10 31:1,16 33:16 41:24,25 42:2 **moving** 18:23 opportunity 42:24 44:8 percentage 17:8 19:19 32:22 opposed 24:11 perfect 43:13 Ν **opposition** 5:6 46:5 perform 34:6,11 necessarily 14:19 order 2:5 period 3:7 21:10 needed 35:17 41:5 organizations 11:19 34:22 periods 3:1 negative 38:13 outcome 13:1.6 person 4:21 41:2,9 42:25 44:24 negotiated 8:20,24 **outset** 5:18 personal 5:20 8:18 21:5 news 7:24 Personnel 35:13 Ρ night 28:9 perspective 9:23 10:6 11:5 13:15 14:11 20:6 24:7 nodding 17:3 **P-A-I-D** 4:8 pill 11:7 non-controversial 4:25 **P-A-Y** 4:9 place 21:6,8 35:1 **normal** 17:24 **p.m.** 2:2 plan 13:3 notably 8:9 package 3:22 17:6 planning 6:6 note 10:1 41:21 packages 7:3 **plans** 5:17 **noted** 29:1 **packets** 31:15 **PLP** 8:24 9:1,2 number 20:7 36:3,10 paid 4:8 5:23 13:13 33:8 40:5 point 11:19 14:20 15:12 17:13 **numbers** 31:1,18 painful 24:11 18:15 20:16 26:15 35:21 40:10 parity 42:5 42:3,5 43:12

Index: Michael..point

Political 39:25 recognize 19:25 providing 14:10 poll 45:5 provision 24:19 35:8,20 recognized 29:1,5 polling 40:18 44:20 provisions 35:8 recognizing 30:6,10 38:6 position 19:16 public 2:17,19,21,22,23,25 3:2,5,6, recollection 28:8 15 33:8 35:14 38:8 39:5 42:11 position-by-position 37:14 recommended 45:8 published 14:20 positions 33:6 record 17:3 36:22 43:10 pull 20:10 42:4 potential 27:2 reduction 8:21 9:1,22 17:23 21:10 put 25:11,18 26:9 31:1 23:1 27:6,15 practicable 38:6 putting 45:15 reevaluating 27:19,20 Practices 39:25 referencing 14:2 practitioner 4:8,9 Q referring 21:3 precedent 24:15 reflect 17:4 **question** 10:9 13:21 26:17,22 preclude 38:14 33:3,13 34:19 39:3,20 reflecting 24:3 prefer 40:21 41:2,5,9 questions 4:12 5:25 6:10 9:5 reflects 18:9 present 2:8,12,14,16 38:20 42:15, 11:12,20 12:9,11 14:14 15:13 16:5 regular 2:2 17 45:11 quick 17:9 presentation 20:13 42:15 relation 6:2 **quo** 19:19 23:15 24:1 26:1 29:23 presented 19:18 36:5 release 7:18 released 15:8,9 **pretty** 44:19 R prevent 14:9 remain 15:20 19:19,24 30:10 raise 24:8 25:9,10 28:24 previous 13:12 remains 15:1 range 8:16 36:1 price 7:11 **remember** 25:4.13 reach 7:24 12:6 prior 16:1,3 remind 12:25 43:6 reached 8:4 12:4 13:2 reminder 8:13 14:23 private 33:23 38:6 reaching 23:6 proceed 23:15 remote 41:1,9 read 2:18 3:16 5:10 6:14 7:7 16:12 process 13:16 33:5 34:14 40:12 report 5:13 6:8,9 19:17 30:20 31:25 32:12 35:9 43:21 reports 6:16,18,20 7:5 36:11 ready 28:2 29:9 program 8:18,19,20 9:2 21:5 represent 8:2 reason 5:24 33:9 progress 12:23 represented 22:9 reasonable 3:2 18:4 projecting 15:18 require 39:5 recall 28:12 43:6 projections 15:20,22 research 37:1 receive 8:23 10:2 13:17 17:24 proposal 14:9 16:19 17:14 39:9 39:22 resolution 6:25 16:15 17:5,12 proposals 12:19 28:25 30:25 31:4,5,6,7,15 received 3:22,23 22:22 27:18 propose 40:10 Resources 7:9 receiving 13:18 proposed 16:15 respect 4:6 37:11 38:18 recent 19:17 proposing 12:18 respond 18:18 recently 12:4 provide 7:15 12:1 26:3 43:11 response 39:20 recipients 29:2 provided 6:20 7:2 41:22 responsibilities 37:17 38:4 43:9 recognition 33:15 45:3

Index: Political..responsibilities

Index: responsibility..suspect responsibility 14:11 36:17 38:10 **sort** 17:18 16:12,14 30:20 31:25 32:1,3,5,7,9, 12.13 40:6 restriction 18:10 sounds 24:11 32:19 40:8 sector 33:23 38:6,8 result 10:5 25:8 **south** 40:23 **SEIU** 11:14 18:5,12,20 19:2 22:14, **results** 26:25 speak 22:23 15 23:4,9 26:12,25 27:2 Retirement 35:15 speaking 30:11 31:9 sense 44:14 45:3,12 review 5:20 specifically 38:2,19 sentiment 18:17 reviewing 36:1 specifics 12:16 separate 4:3 revised 7:10 **spot** 39:11 September 15:8 revision 7:18,20 12:3 14:21 22:25 **stack** 33:6 **serves** 38:11 revisions 16:3 **staff** 4:11 6:15,17,20 7:4 31:17 **services** 35:12,17 35:12,17 39:4 40:18 41:20 42:3,14 revisit 34:3 serving 44:20 44:19 45:5 **rhyme** 5:24 session 19:3 start 32:17 41:20 42:23 44:19 45:6 risk 15:5 setting 16:15 42:11 started 5:14 6:1 36:16 43:22 road 11:6 **share** 12:13,16,24 **starting** 8:19 11:2 42:3,5 43:11 Roberts 2:9,10 4:17 18:24,25 **shoot** 40:12 **state** 6:1 7:25 12:1,4 15:7,19 19:2 23:13 32:3,4 45:24,25 22:12 30:8 33:7,18 34:23 35:1,11 **shown** 15:3 role 32:23 37:12 36:8 38:9,11 43:8 side 12:4 roles 37:18 45:3 **state's** 7:10 sign 13:18 state-by-state 37:14 **roll** 4:21 26:6 30:17,20 31:25 39:12 42:25 45:15 signed 3:9 **statement** 2:18 44:15 room 40:9 significantly 34:2 states 6:2 32:25 37:19 runs 3:3 similar 40:13 41:15 status 19:19 23:15,25 26:1 29:23 similarly 18:2 **step** 27:13 S **simple** 9:16,20,23 10:6 steps 27:25 simply 23:2 32:22 salaries 5:20 25:17 29:14 subcommittee 39:4 sit 25:12 **salary** 8:11,13,16,21,25 9:22 10:3 subcommittees 44:10 17:24 21:4,12 23:1,3,6 25:20 31:14 situated 18:3 submitted 8:5 36:1 38:7 44:9 situation 19:6,16,17 20:3 23:24 successfully 7:24 save 6:12 24:3 26:4 30:7 successors 35:16 40:1 **savings** 18:21 22:22,25 23:2 six-percent 21:13 suggest 41:14 42:23 44:6 **scenes** 42:10 **sleeves** 39:12,15 42:25 45:15 suggested 32:20 **schedule** 3:3 40:11,13,15 41:14, **slide** 15:14 16 suggesting 26:23 27:4,6,7 small 20:7 27:13 scheduled 9:2 23:4 suggestion 36:1 smaller 26:9 27:25 scheduling 32:14 37:3 superintendent 33:7 41:24 **smart** 34:23 scope 38:10 **support** 29:25 35:25 42:14 **SNARR** 2:7,9,11,13,15,20 3:8,18 seconds 46:4 5:12 6:15,19 7:8 16:14 32:1,3,5,7, supportive 30:6,15 9,13 40:6 **secretary** 2:6,7,9,11,13,15,18,20 suspect 17:8

3:8,16,18 5:10,12 6:13,15,19 7:6,8

swallow 11:7

sweet 2:1,15,16 3:4,10,13,21 4:4, 10,23 5:3,5,14 6:17 7:1 9:6 10:8, 14,19,24 11:5,11,20,23 12:10,21, 25 13:5,20,23 14:7,13 15:14,17,25 16:4,10,16 18:7,24 19:14,20 20:18, 20,24 21:15,25 22:3,6 23:14,18 24:5,15,23 25:7,23 26:22 27:5,9, 19,24 28:8,19,22 29:9,13,17,21 30:2 31:4,10,13,21,24 32:9,10,18, 20 33:2 34:5,13 35:5,24 37:6 39:1, 8,11,15,19 40:4,8 41:7,10,13 42:8, 18,22 43:4,17 44:3,14 45:12,18,25 46:4

System 35:15

Т

table 12:13,14 19:10

take-away 21:5

take-home 9:23 10:6 21:9

taking 25:2,3 30:12

talk 6:5 36:25

talking 18:12 20:6 36:24 37:2

tariff 19:17 23:25

tariffs 15:2,3,5

temporary 17:23

tended 19:18

tentative 8:4 25:17

terms 5:22 13:5 15:2 25:16 33:5

38:2

theoretically 27:17

thing 29:4 39:18

things 4:25 10:2 27:21

thinking 6:7 19:21

Thompson 2:11,12 4:1,2,6,16,18 9:7,8,13,17 11:13,14 17:9,15,16 18:17,18 21:2,18 22:8,13,17,20 23:8,11 26:8,21 27:8,14,23 28:1, 17,20 29:7,11,13 30:24 31:2,8,12, 20 32:5,6,16,18,19 33:21 37:8,9 38:15,17 39:10,14 40:22 41:7,8,11, 19 42:7,8,9,19 43:3,5,13,16,20,25 45:7,17

thought 29:4

thoughts 19:9

thousand 22:16

three-party 12:6,20

three-percent 21:10

three-year 8:7 15:19 25:17 26:12

tighten 30:9

time 8:6 12:24 13:4,14 18:15 23:23

24:21 37:2,20,25 40:20

times 19:12

timing 21:2

today 3:9 7:23 9:4 11:4,18 14:15 21:19 25:1 34:21 39:16 43:1

today's 6:21

top 17:25

total 6:9

transcript 4:3,7 6:22

travel 39:23 41:4

trick 20:8

trips 40:25

trust 44:1

two-party 12:5,19 13:19

two-year 21:10

type 34:7,10

typically 2:23

Tyren 2:11 32:5

U

U.S. 14:24 15:18

Uh-huh 15:16

unanimous 5:8 46:6

uncertainty 15:1

understand 9:9 11:15 17:22 33:10

37:17,19 42:6

understanding 18:1,2 33:22

understood 38:18

unintelligible 4:22,24 5:1,2,4 18:8,11,12,13,14,16 19:18 20:19, 21 24:10,21,22 25:6,19,22 31:8 34:12 35:12,14,16,18 38:1,7,14

39:24 40:2,3 43:7,11 44:9,10,13 45:14.24

Index: swallow..Wong

union 8:6 11:16

unions 7:25

unit 8:11,15,21 11:15 20:9 25:1

26:5

units 19:1 22:15,19

update 7:15,23 9:4 11:14 12:1,3

14:19 20:23

updates 7:8 15:12 16:11

٧

valid 19:5

vehicle 25:12

venue 34:7

view 5:21 25:25

VILLALPANDO 14:17 15:16,23

16:2,9

virtual 42:24 44:22

VOICE 20:17,19,21 43:5,14

voluntold 44:3

vote 17:12 30:17 45:9

voting 8:6

W

wage 15:7,10 24:9

wanted 21:1 22:4 25:7 43:6

wearing 43:1

week 3:22 6:1 7:3

weeks 7:17 27:22 45:5

welcomes 2:21

willingness 39:12 44:15

winter 41:17 44:7

wished 29:3

wishes 3:6,11

wondering 5:20

Wong 2:13,14 13:21,24 14:4 17:3 19:14,15 23:17,18,19 25:25 29:20, 21,22 32:7,8 35:23,24,25 37:7,13

CALIFORNIA CITIZENS COMPENSATION COMMISSION June 18, 2025 Transcript on 06/18/2025 Index: Wong's..young 41:4 44:1 Wong's 24:7 words 21:16 **work** 5:15 12:6,17,23 16:18 19:12 20:1 25:5 34:1,4 37:10,16 38:19,23 39:4 40:9,18 41:19 42:10,14 43:20 45:10 workers 19:2,10 working 7:12 12:23 16:7 30:8 39:3 43:21 works 20:1 40:14 worksheets 43:8 wrote 28:12 Υ year 2:4 5:16,17 6:6 8:10 10:15,22 11:23 12:8,20 13:14,25 14:1,2,3,24 15:5 16:8 17:9,11,21,23 20:12 21:7 25:4,13,20 26:6,10 27:1,2,10,12,20 28:4,9 30:14 32:15,21 34:1,14,15 36:4 40:13 41:15,23,25 44:22 45:1 year's 16:17 **years** 9:3 10:12 11:1,6,8 13:12 14:2 16:1,21,25 21:7,8,22 23:7 25:19 35:7 York 33:15 young 41:11