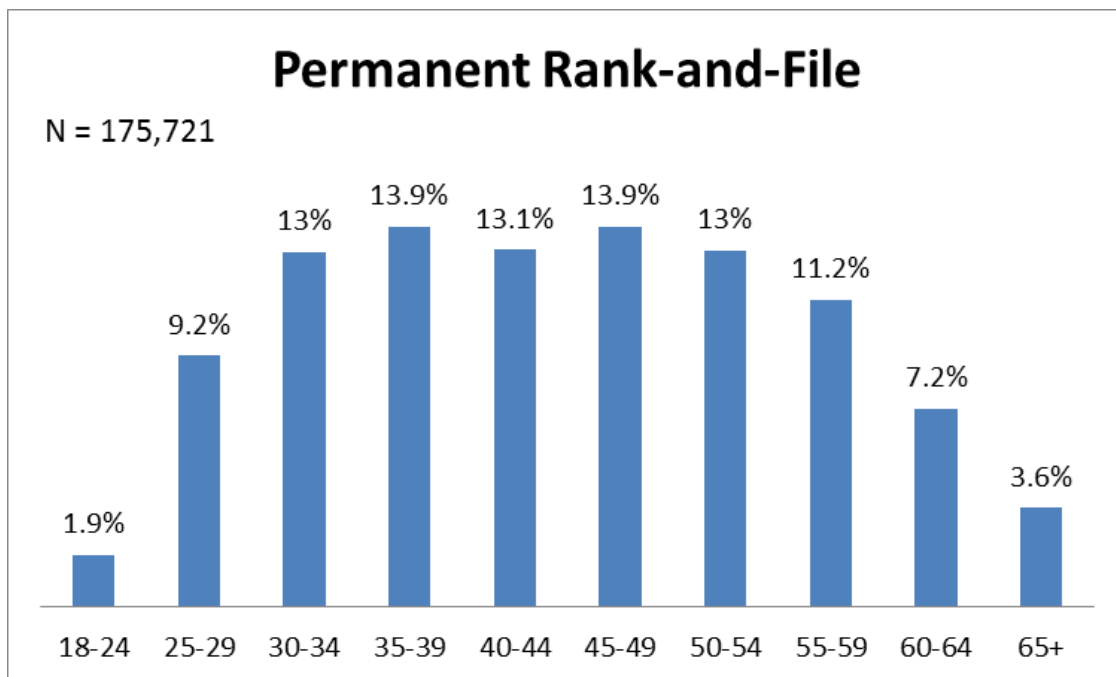
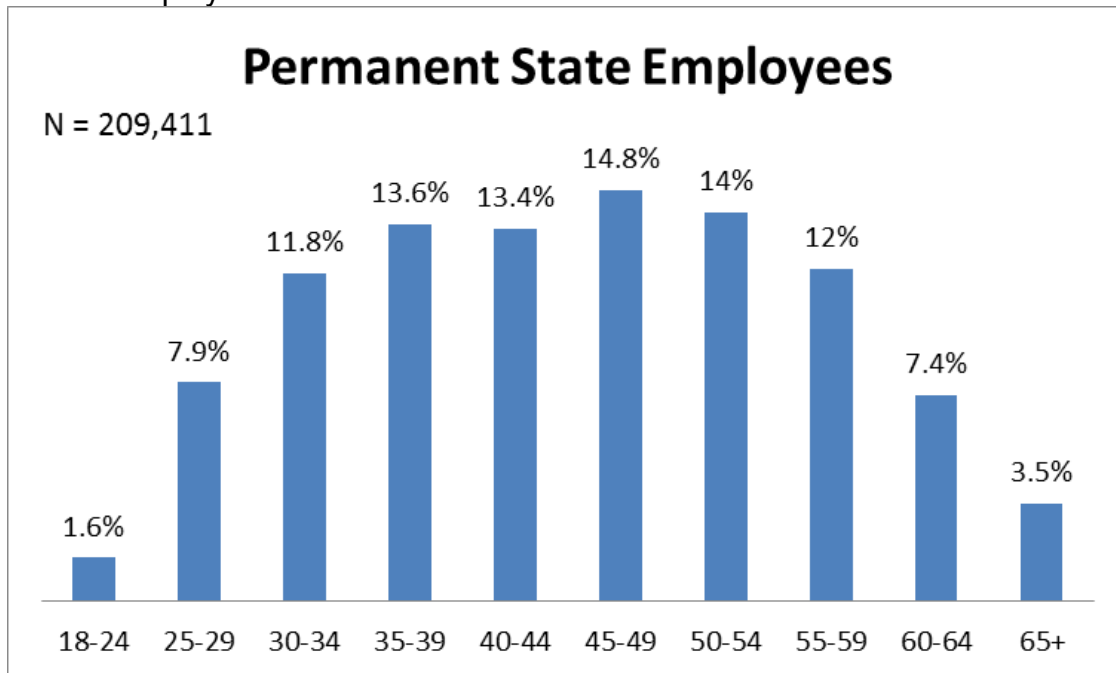
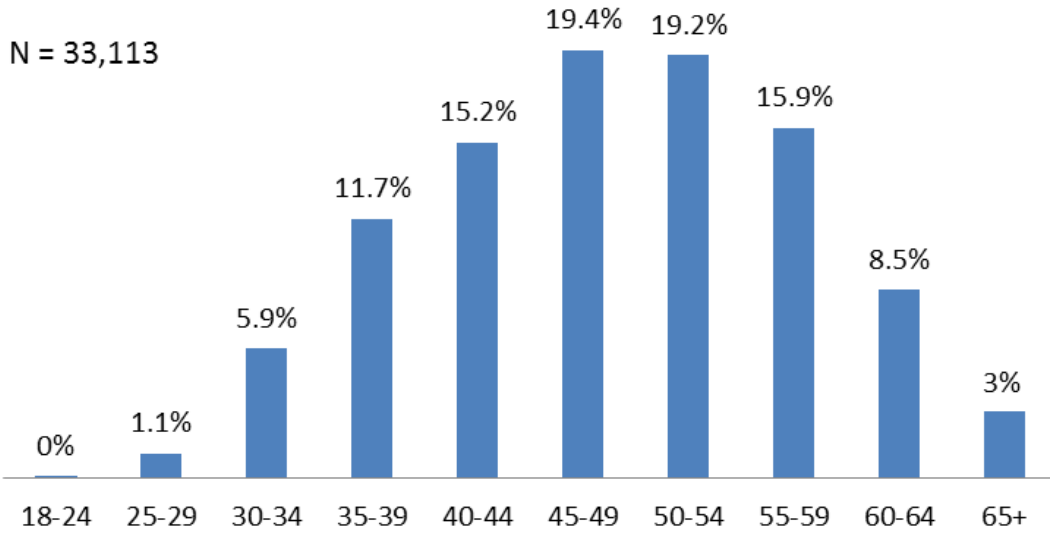


California State Employee Age Demographics December 2019

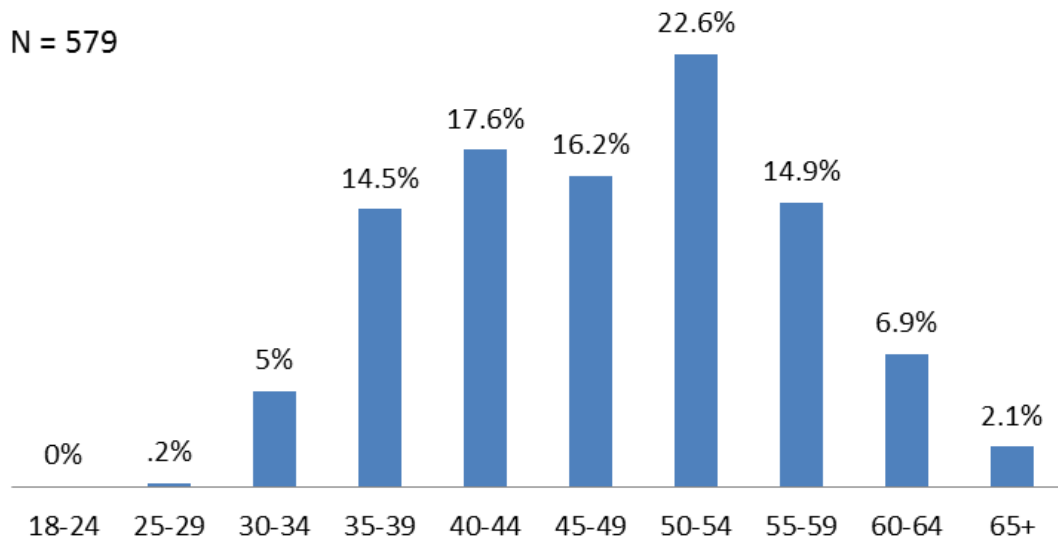
The following age demographics reflect workforce data from December 2019 for civil service employees.

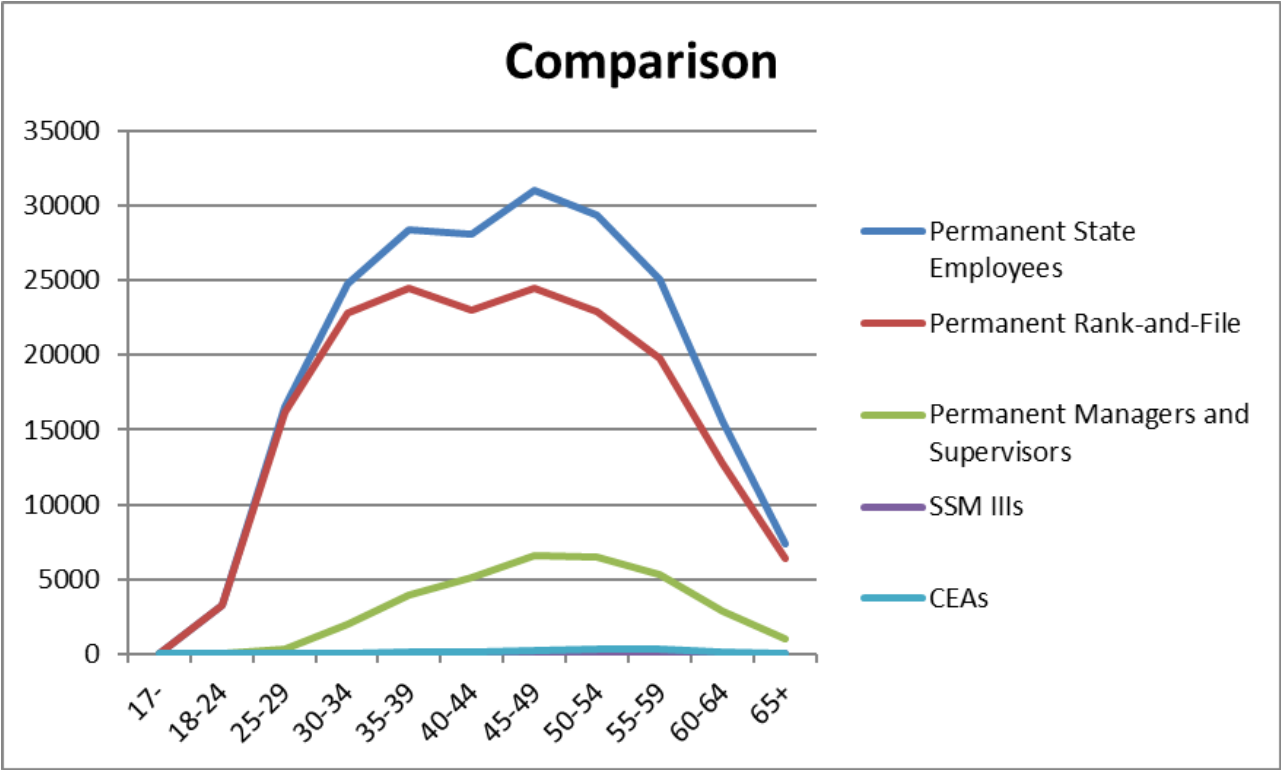
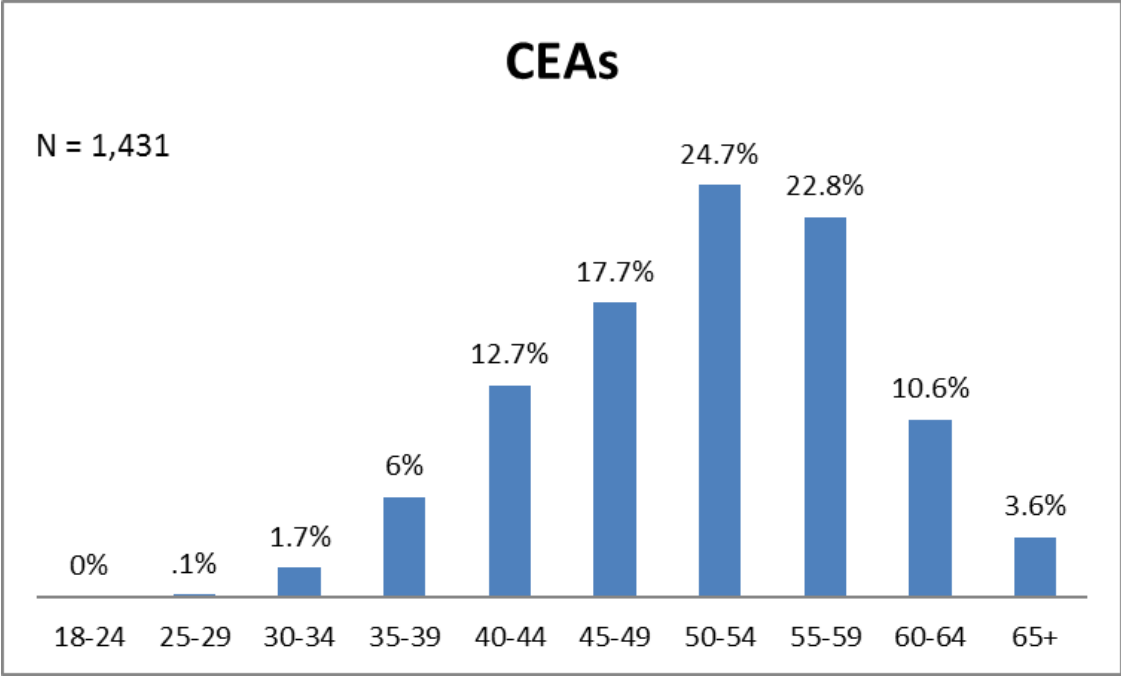


Permanent Managers and Supervisors



SSM IIIs





Generational Breakout - Statewide

